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EDUCATION

2018, CFA Charterholder
2016, International Arbitration Academy, Paris (Certificate)
2013, MSc in Corporate and Public Management, Sciences-Po Paris
2013, MSc in Management, HEC Paris
2007-2009, Classe Préparatoire aux Grandes Ecoles, Lycée Carnot, Dijon

PROFESSIONAL EXPERIENCE

2020 - Present, Vice-President, Compass Lexecon, Paris & London
2011 - 2019, Director, Fair Links, Paris
2011, Business Analyst, NBC Universal, London
2010, Junior Consultant, OC&C Strategy Consultants, Paris/Lisbon

REPRESENTATIVE ENGAGEMENTS

International Arbitration and Litigation

- 2022: Pharmaceutical - Damages analysis for a private equity fund related to the liquidation of a company resulting from a fraud (French court)
- 2022: Nuclear - International arbitration case between a leading European electricity company and a State-owned Asian company in the context of a joint venture agreement related to a nuclear plant (ICC)
- 2022: Fast-food restaurants - International arbitration case between a French fast-food franchisee and a US fast-food franchiser related to the termination of a franchise contract (ICC)
- 2021: Hospitality - International arbitration case between two European hotel groups regarding alleged breaches of a joint venture agreement (CIMA)
- 2021: Manufacturing - International arbitration case related to the alleged expropriation of investments in the textile industry in Central Asia (ICISD)
- 2021: Steel - International arbitration case between two Spanish companies in the steel sector regarding alleged abuse of dominance and excessive pricing in long-term supply agreements (ICC)
- 2021: Automotive - Damages analysis in a litigation related to truck manufacturing (UK Competition Appeal Tribunal)
- 2020: Port and hospitality - Damages analysis in a dispute related to a port concession in a Caribbean island

- 2020: Renewable Energy - International arbitration case between Asian investors and an Asian State related to the alleged expropriation of investments in solar plants (UNCITRAL)
- 2020: Gaming - International arbitration case between a gaming operator and a European State (LCIA)
- 2020: Automotive - Damages analysis in a litigation related to truck manufacturing (Irish court)
- 2020: Real estate and hospitality - Damages analysis in the context of a local arbitration case between South American real estate investors regarding the alleged diminution in value of an investment in a resort hotel
- 2019: Refining - Two international arbitration cases between a Middle East investor and a North African State regarding the alleged expropriation of a refinery
- 2019: Mining - International arbitration case between a Middle East mining company and a Central African State related to the alleged expropriation of an investment following the suspension of a mining exploration permit
- 2019: Mining - Damages analysis for an Asian mining company facing claims from its local partner with respect to alleged breaches of its obligations as part of a joint-venture agreement
- 2019: Real estate and hospitality - Preliminary damage assessment for a Middle East investor following the suspension of a concession related to the building of a resort hotel in a North African State
- 2019: Defence - International arbitration case between a European supplier and a European aerospace and defence company as part of an intellectual property dispute
- 2018: Real estate and hospitality - International arbitration case between a European investor and a State in the Indian Ocean regarding the alleged expropriation of a real estate investment following the inscription of a site on the UNESCO World Heritage List (ICSID)
- 2018: Infrastructure - International arbitration case between a European investor and a Central African State related to delays incurred in the construction of a stadium (ICC)
- 2018: Infrastructure - Damages assessment in a dispute between a European investment fund and several West African countries following the forced withdrawal of the investor from several infrastructure projects
- 2018: Infrastructure - Damages analysis in an arbitration case between a European investor and a Central African State regarding delays incurred as part of a road construction contract (ICC)
- 2018: Defence - International arbitration case between a European aerospace trading company and a West African State related to the sudden termination of a military equipment supply agreement (ICC)
- 2018: Retail - Several disputes before French courts between European distributors and a European household products manufacturer regarding claims from distributors in connection with a cartel agreement sanctioned by the French Competition Authority
- 2017: Other industries - International arbitration case between European investors and a Central African State related to the sudden termination of a service agreement to produce identity documents (ICC)
- 2017: Petrochemicals - International arbitration case between a South American petrochemical company and a American company in relation to the sudden termination of a contract to build a petrochemical plant (ICC)
- 2017: Real estate and hospitality - International arbitration case between a European investor and a West African State related to the alleged expropriation of real estate investments and several mining concessions (UNCITRAL)
- 2017: Real estate and hospitality - International arbitration case between a European investor and a Central African State related to the sudden termination of a concession contract for the building and exploitation of a shopping mall (ICC)
- 2017: Fast-food restaurants - International arbitration case between a Middle East fast-food franchisee and European fast-food franchiser related to the sudden termination of a franchise contract (ICC)



- 2017: Banking industry - International arbitration case between a Middle East investor and a Middle-East State related to the alleged expropriation of an investment in a local bank (UNCITRAL)
- 2016: Oil and Gas - International arbitration case between several South American oil and gas companies and a South American State related to the liquidation value of an oil and gas asset (UNCITRAL)
- 2016: Oil and Gas - International arbitration case between a European oil and gas company and a European investor related to a dispute between shareholders in the context of a joint venture agreement
- 2016: Port - Damages analysis as part of an international arbitration case between a European shipowner and a South Asian State related to the early termination of a contract to modernise a port terminal (UNCITRAL)
- 2016: Telecommunications - International arbitration case between an African telecommunications company and a West African State related to the suspension of a telecommunication licence (ICC)
- 2016: Defence - International arbitration case between a European company and a Central African State related to the sudden termination of a technical assistance contract for military aircrafts (ICC)
- 2016: Banking industry - International arbitration case between a European investment fund and an Eastern Europe State related to the alleged expropriation of an investment in a local bank following alleged deficiencies in the local banking supervision and regulation system (ICSID)
- 2015: Infrastructure - Preliminary damage assessment in a dispute between an Australian mining company and a Central African State regarding the building of a hydroelectric dam
- 2015: Real estate and hospitality - International arbitration case between a North African real estate promoter and a Central African State related to the alleged expropriation of investments made as part of a residential housing project
- 2014: Defence - International arbitration case between a European defence and security company and a North African national company related to delays in several contracts to implement security systems around oil and gas facilities (ICC)
- 2014: Automotive - International arbitration case between a European automotive manufacturer and a European competitor as part of an intellectual property dispute on the scope of several patents (ICC)
- 2014: Food and beverages - International arbitration case between a European beverage producer and a North African State related to the alleged expropriation of investments made in connection with a production plant (ICC)
- 2013: Retail - Dispute before French courts between two European competitors in the retail sector regarding the termination of a licensing agreement
- 2012: Construction - International arbitration case between a European company and a Southeast Asian State related to the alleged expropriation of investments made in connection with the building of medical infrastructure (UNCITRAL)
- 2012: Waste treatment - International arbitration between two European companies related to the sudden termination of a waste processing contract (ICC)
- 2011: Oil and gas - International arbitration case between a North American oil and gas company and a South American State related to the alleged expropriation of investments in two oil fields (ICSID)
- 2011: Oil and gas - International arbitration case between a European oil and gas company and a South American State related to the alleged expropriation of investments in two oil fields (ICSID)
- 2011: Oil and gas - International arbitration case between a North American oil and gas company and a South American State related to the alleged diminution in value of investments in an oil field (UNCITRAL)
- 2011: Oil and gas - International arbitration case between a North African services company and a European oil and gas service company related to the sudden termination of an equipment supply contract (ICC)



Consulting - Other

- 2011-2019: Assessment and audit of the tax revenues generated by the oil and gas and mining sectors in several African countries (Democratic Republic of Congo, Republic of Congo, Ivory Coast, Chad, Senegal, Mauritania, Guinea) as part of the Extractive Industries Transparency Initiative (EITI), a global standard aimed at improving governance of oil, gas and mineral resources
- 2014: Elaboration of a long-term strategic plan for a state-owned mining company in a Central African State
- 2013: Preparation of a restructuring plan for a refinery in a Central African State
- 2012: Economic analysis of the downstream oil market in French Guyana for the French Government and analysis of alternative solutions for the local supply of petroleum products

CONFERENCES, TRAINING SEMINARS AND SPEAKING ENGAGEMENTS

- *3^{er} coloquio dominico-francés sobre arbitraje internacional - Arbitraje y la reparación de los daños, Santo Domingo* (Dominican Republic), April 2018 (speaker)
- *L'équilibre financier dans les accords pétroliers et gaziers*, Dakar (Senegal), July 2017 (speaker)
- *Renforcement des capacités dans le secteur pétrolier amont*, Antananarivo (Madagascar), February 2017 (speaker - training seminar)
- *Modélisation économique des contrats miniers*, Ouagadougou (Burkina-Faso), December 2016, (speaker - training seminar set up in collaboration with the IISD - International Institute for Sustainable Development)
- *Négociation d'accords d'exploitation minière*, Ouagadougou (Burkina-Faso), April 2015 (speaker - training seminar set up in collaboration with the IISD - International Institute for Sustainable Development)

MEMBERSHIPS

- SFEV (Société Française des Evaluateurs)
- CFA Institute

LANGUAGE SKILLS

- French
- English
- Spanish

